Cross-border Institution Building The IPA Multi-beneficiary Programme





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Steering CommitteeRules of Procedure





Rules of procedures – SC role



The role of the project Steering Committee (SC) consists of supervising the implementation of the service contract no. IPA/2012/309-846, including monitoring the progress of the projects' activities, ensuring overall coordination and assessing the quality of the project outputs.





Cooperation with the SC members and their feedback will provide direction and technical guidance for the implementation of the project and, where required, secure the necessary contribution of local stakeholders.



GIZA project implemented by a consortium led by GIZ

Rules of procedures - Membership



Representatives from DG ELARG Unit D3 as the chair, as well as one person from each of the respective geographical units B & C (Albania, Bosnia-Herzegovina, Croatia, Kosovo, the Former Yugoslav Republic of Macedonia, Montenegro & Serbia)

One representative from each of the relevant Delegations or Offices of the European Union in AL, BiH, HR, KOS, MK, MNE & RS; and

Representatives of the Consultant (the Project Director on behalf of the leader of the consortium, the TL and the SC).





Whenever deemed necessary and in accordance with the topics in the agenda, representatives from the OSs or the joint management bodies of the seven beneficiary countries could be invited to the meetings of the SC



Rules of procedures - Decision



All decisions are taken by consensus. However, the Contracting Authority has the final say on contractual and financial matters.





In the event of urgency or for less important matters, a written procedure could be used for making decisions. The CBIB Plus team shall send the documents necessary to the members of the SC, including those participating in an advisory capacity or observers, together with the draft proposal of the decision. The members of the SC, including those participating in an advisory capacity or observers, may submit objections in writing within 2 weeks of the date of receipt of documents. The proposal shall be deemed adopted by the SC if there are no written objections within that time span.





Rules of procedures - Chairpersonship





The Chairperson shall ensure the transparency of the proceedings and the smoothness of the discussions. Following the endorsement of the members of the SC by written procedure within five working days, he or she will sign the minutes of the meetings.



Rules of procedures – SC primary task

The primary tasks of the SC are to consider, comment and/or approve the following documents:

- √ These rules of procedure during its first meeting;
- The inception report;
- The progress reports (most likely three of them); and
- ✓ The final report.





Rules of procedures - Frequency and location of meetings





The schedule of meetings is related to the due dates for the delivery of drafts of the reports indicated in the section above. The SC is to most likely meet on 8 or 9 , 13 and 22 of the implementation period, making a total of 4 meetings. The first and last should double as project kick-off and wrap-up meetings. The dates are agreed at every previous meeting or decided by an internet based facility such as 'agree-a-date'.

At the first meeting, these Rules of Procedure (RoP) must be commented and/or approved.





The meetings should be held on a rotation basis; the location for each one should be, wherever possible, the same as for the linked CBC Regional Consultative Forum meeting.

The meetings of the SC and those of the CBC Regional Forum will be kept institutionally distinct, with separate agendas and minutes, as well as different material for consideration.







Rules of procedures - Logistic support



Premises and refreshments for the meetings will be provided by the Consultant, unless a national authority volunteers for it.

Members of the SC will cover travel expenses costs on their own account

Invitations, agendas, related documents for discussion and the minutes of the proceedings are to be prepared by the Consultant and directly circulated to the members at least one week before/after the date of the meeting. Any comments received must be incorporated in final versions of agendas and minutes in a timely and diligent manner.

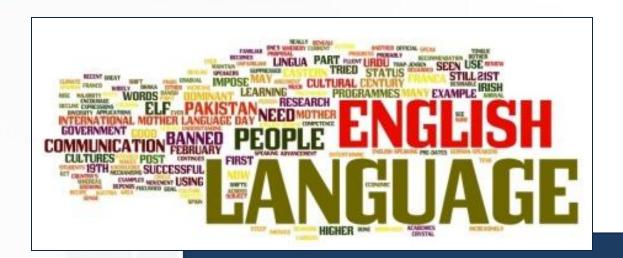






Rules of procedures - Language





The working language of the meetings shall be English. No translation or interpretation will be provided by any party. Agendas, documents and minutes will equally be drafted in English language







Inception report – Approach and Resources





Inception Report – Results to be Achieved



R	es	u	lt	1

Regional coordination and interaction between crossborder cooperation stakeholders and target groups in the Western Balkans are sustained

Result 2

Efficiency and effectiveness of programme as well as project management and implementation are improved and in line with EU standards and IPA requirements

Result 3

National authorities are supported in promoting best practice culture and cross-fertilisation of experiences

Result 4

Pathways with EU practices and stakeholders in relation to territorial cooperation are established

Result 5

Visibility on cross-border cooperation at intra Western Balkan borders is enhanced





Inception Report - Project approach



Component 1: Contract management

Component 2: CBC Regional
Consultative Forum and Working Groups

Component 3: Enhancing efficiency and effectiveness of programme implementation

Component 4: Looking forward on the road to accession – learning from within the EU

Component 5: Pilot scheme(s) for small scale CBC community projects

Component 6: Communication, dissemination, research

This component of the project deals with the horizontal tasks necessary for an efficient and effective implementation of the contract

Targeting achievement of the Result 1 from the ToR through the implementation of its specific activities as per the ToR

Targeting achievement of the Result 2 from the ToR through the implementation of its specific activities as per the ToR

Targeting achievement of the Results 4 from the ToR through the implementation of their specific activities as per the ToR

Contributing to the achievement of the Result 5 from the ToR through the implementation of its specific activity related to the implementation of the pilot scheme for small scale CBC community projects

Targeting achievement of the Result 2 from the ToR through the implementation of its specific activities as per the ToR

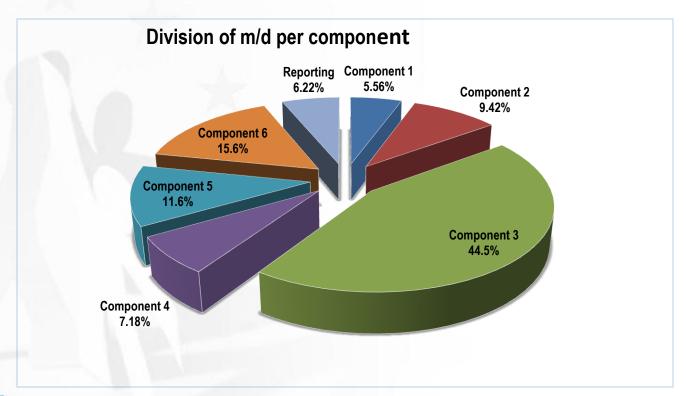


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Inception Report – Use of Human Resources



The total number of man/days available within the project is 2,410 (TL - 420, SCE - 420, Senior NKEs - 1,220 and Junior NKEs - 350).

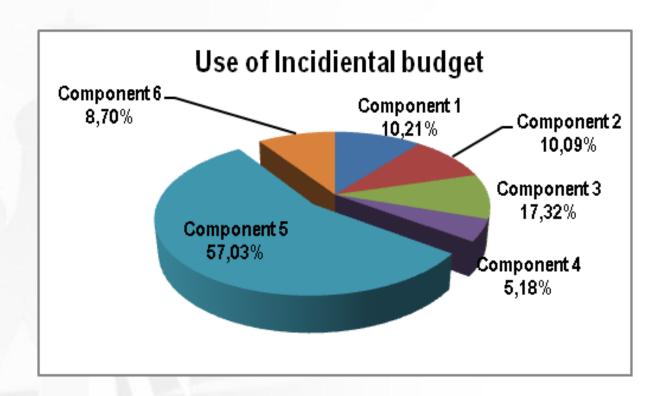






Inception Report – Use of Incidental Budget









Activities implemented until June 2013





Component 1 – Achieved



Planned for the period January – June 2013	Status	Comments
1.1 Initial meeting with relevant staff of DG ELARG	√	Activity completed.
1.2 Familiarization with the project environment, including all relevant initiatives and documentation	√	Activity completed. Meetings with TA CBC Kosovo, PPF 5, TACSO & ETF FRAME took place.
1.3 Establishment of the project's operational base in Belgrade and local offices; securing support staff	√	Activity completed. Administrative Manager and Junior Project Manager contracted.
1. 4 Identification, hiring and management of Non-Key Experts (NKEs) – excluding Contact Points	✓	Horizontal Operational Coordinator recruited. Recruitment for other positions ongoing.
1.5 Establishing Contact Points in each beneficiary country	√	The recruitment procedure for all contact points in progress.
1.6 Conducting a full stakeholder analysis	✓	Activity completed.



Component 1 – Achieved



Planned for the period January – June 2013	Status	Comments
1.7 Project Steering Committee – terms of reference, meetings	√	RoP prepared, members nominated, first meeting organized
1.8 Sub-contracting (not including NKEs)	√	Tender for reconstruction of website launched and sub-contractor contracted.
1.9 Monitoring of project implementation	✓	Continuing activity throughout the lifetime of the project (3 monthly reports prepared so far)
1.10 Ensuring project visibility	√	Continuous activity throughout the lifetime of the project
1.11 Financial management of the project	✓	Continuous activity throughout the lifetime of the project
Reporting – Inception and monthly reports	✓	Inception and Monthly reports for February, March and May prepared





Component 2 – Achieved



Planned for the period January – June 2013	Status	Comments
2.1 CBC Forum - terms of reference	\checkmark	ToR prepared
2.2 CBC Forum - establishment and meetings	√	Proposal developed in the Inception Report
2.3 Working Groups – establishment, modalities, activities	√	ToR prepared
2.4 CBC Forum/Working Groups - technical/expert support	√	Proposal developed in the Inception Report





Component 3 – Achieved



Planned for the period January – June 2013	Status	Comments
3.1 Development of guidelines	√	Proposal developed in the Inception Report
3.2 Development of training packages related to the guidelines/manuals	✓	Proposal developed in the Inception Report
3.3 Delivery of training to national authorities and other stakeholders	✓	Proposal developed in the Inception Report
3.4 IPA CBC MIS – upgrading, maintenance, training, license handover	✓	A note paper on the MIS status and the MIS tree have been prepared
3.5 Ad-hoc support to national authorities and other stakeholders	√	Continuing activity throughout the lifetime of the project
3.6 Programming 2014-2020	√	Logistical support for the organisation of Brussels's (April) and in Bečići's (June) meetings





Component 4 – Achieved



Planned for the period January – June 2013	Status	Comments
4.1 Organisation of exchanges for staff of national authorities to increase their knowledge of ETC in the EU	✓	ToR approved, announcement published, and the recruitment of the expert in process, identification of best case examples started
4.2 Support for the stakeholder participation in ETC- or CBC-related events	√	The project is active in the identification of suitable events. Links with AEBR, INTERACT established in May
4.3 Promotion of a cross-border community of practice	√	ToR approved, announcement published, and the recruitment of the expert in process, identification of best case examples started





Component 5 – Achieved



Planned for the period January – June 2013	Status	Comments
5.1 Provision of technical and logistical support to pilot schemes for small scale CBC projects	✓	First draft Application Package prepared during Inception phase, while simplified version was completed at the beginning of June



Component 6 – Achieved



Planned for the period January – June 2013	Status	Comments
6.1 Kick-off events	\checkmark	Done during the country visits
6.2 CBIB+ website	√	Tender launched, contractor selected Website structure and planned content developed, testing ongoing
6.3 Monthly "flash news"	\checkmark	Template prepared
6.4 Bi-annual newsletters	√	Structure developed, content drafting in process
6.5 Database of best practice examples	✓	ToR approved, announcement published, and the recruitment of the expert in process, identification of best case examples started
6.6 Stimulation and support of research	✓	Institutes, universities, research centers in the region identified and contact database prepared







Activities planned until September 2013







Planned for the period June - September 2013	Comments
1. 4 Identification, hiring and management of Non-Key Experts (NKEs) – excluding Contact Points	Approval and mobilization of best practice database, the DMS, & the Programming experts, IT Database
1.5 Establishing Contact Points in each beneficiary country	All contact points will be recruited and be operational, in contact with respective GIZ offices in WB
1.7 Project Steering Committee – terms of reference, meetings	RoP adopted and first meeting held
1.8 Sub-contracting (not including NKEs)	Translation services for the pilot small scale projects will be procured
1.9 Monitoring of project implementation	Continuing activity throughout the lifetime of the project
1.10 Ensuring project visibility	Continuing activity throughout the lifetime of the project
1.11 Financial management of the project	Continuing activity throughout the lifetime of the project
Reporting – monthly reports	Continuing activity throughout the lifetime of the project
This is a project funded	A project implemented by

This is a project funded by the European Union A project implemented by a consortium led by GIZ



Planned for the period June - September 2013	Comments
2.1 CBC Forum - terms of reference	In line with the agreement made during regional event in June 2013
2.2 CBC Forum - establishment and meetings	In line with the agreement made during regional event in June 2013
2.3 Working Groups – establishment, modalities, activities	In line with the agreement made during regional event in June 2013
2.4 CBC Forum/Working Groups - technical/expert support	In line with the agreement made during regional event in June 2013





Planned for the period June - September 2013	Comments
3.1 Development of guidelines	In line with the agreement made during regional event in June 2013
3.2 Development of training packages related to the guidelines/manuals	In line with the agreement made during regional event in June 2013
3.3 Delivery of training to national authorities and other stakeholders	In line with the agreement made during regional event in June 2013
3.4 IPA CBC MIS – upgrading, maintenance, training, license handover	In line with the agreement made during regional event in June 2013
3.5 Ad-hoc support to national authorities and other stakeholders	Continuing activity throughout the lifetime of the project
3.6 Programming 2014-2020	Mobilisation of programming experts and supporting the development of analytical part of the programmes.







Planned for the period June - September 2013	Comments
4.1 Organisation of exchanges for staff of national authorities to increase their knowledge of ETC in the EU	Consultation process with the national authorities
4.2 Support for the stakeholder participation in ETC- or CBC-related events	Identification of relevant events. Meeting and agreement on cooperation and coordination modalities with INTERACT
4.3 Promotion of a cross-border community of practice	Mobilization of EU Know-how transfer NKE







Planned for the period June - September 2013	Comments
5.1 Provision of technical and logistical support to pilot schemes for small scale CBC projects	Finalisation of the Application package in line with the agreement reached and launching of the pilot grant scheme during summer 2013 (or in line with the conclusions from the regional meeting).







Planned for the period June - September 2013	Comments
6.2 CBIB+ website	Open website to a wider public, regular updating and further development/improvement of different engines within the website
6.3 Monthly "Flash news"	First news will be distributed by the end June and then regularly
6.4 Bi-annual newsletters	Development of the content for the 1st issue will be finalised in July, when the electronic version will be published and distributed
6.5 Database of best practice examples	Development of the database will be initiated
6.6 Stimulation and support of research	The announcement will be published and the direct contact will be established with the institutions identified







Thank you for your attention!

CBIB PLUS team



